

Resilience and vulnerability of energy systems

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Oldenburg 27.09.2023

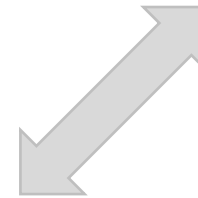
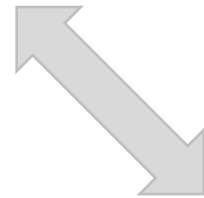


Agenda

- **Resilient Energy System department**
- **Introduction**
- **Theoretical framework**
- **Application project**

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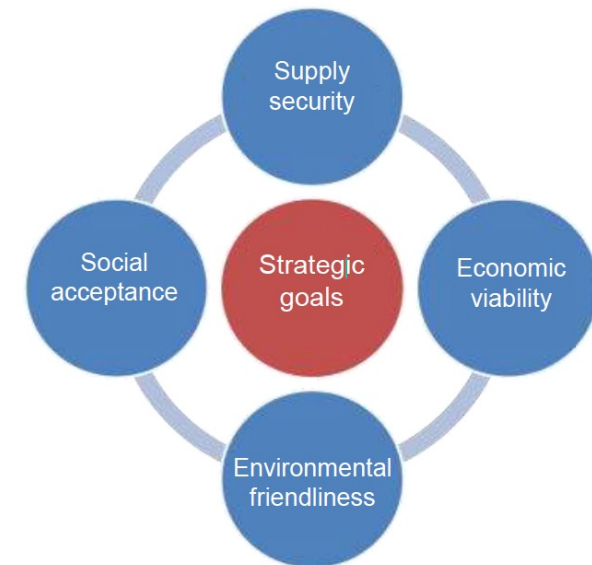
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RESILIENT
ENERGY SYSTEMS

Resilient Energy System Department

- **Energy systems** as socio-technical systems
- **Resilience** as **guiding principle** for the transformation of complex socio-technical systems
- Investigation of **transformation pathways** towards **100% renewable energies** in all energy sectors
- Analyses from **socio-technical** and **socio-economic** perspectives
- Optimized utilization of variable renewable energies & sector coupling via process **flexibilization**, **storage** and conversion routes (**Power-to-X**)



Research Projects

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STROM ± RESILIENZ

KOPERNIKUS
ENavi >>> PROJEKTE
Die Zukunft unserer Energie

nordwest2050
Perspektiven für klimaangepasste Innovationsprozesse
in der Metropolregion Bremen-Oldenburg im Nordwesten

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RESYSTRA

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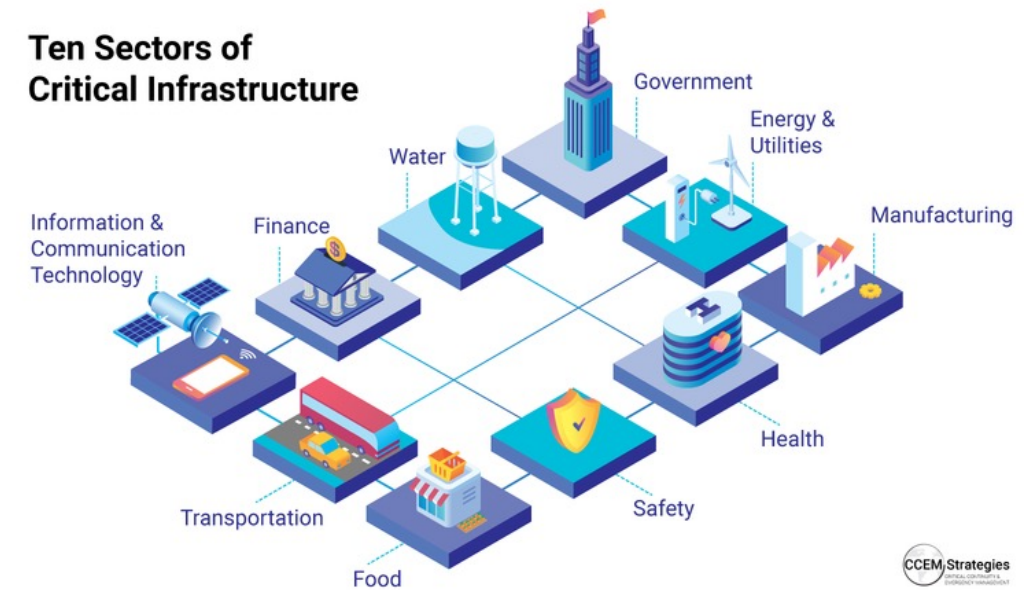
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Critical infrastructures

- Critical infrastructures are vital for the development of our society
- Protection of these infrastructures against known and unknown stressors is highly important

Ten Sectors of Critical Infrastructure



Stressors

- Natural disasters: hurricanes (e.g. Katrina, Sandy), earthquakes, tsunamis
- Nuclear disasters: e.g. Fukushima power plant
- Terrorist attacks: e.g. 9/11 attack
- Cyber-attacks: e.g. Ukrainian Blackouts in 2015, 2016

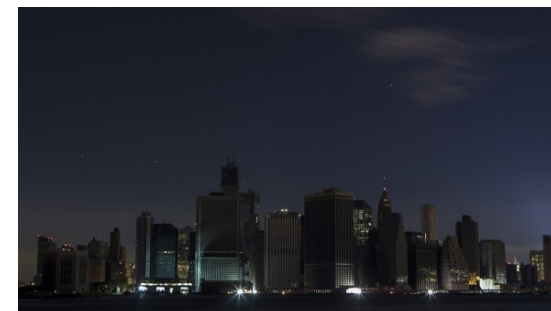
→ Produced catastrophic socio-economic impacts and showed the fragility of critical infrastructures



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Reuters: Mainichi Shimbun



cfr.org

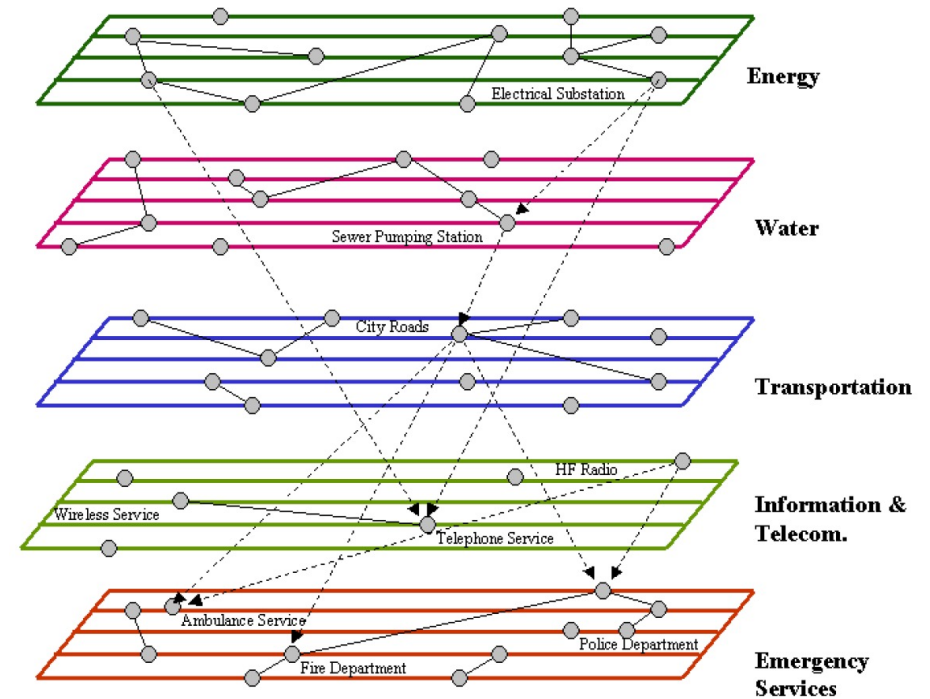


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Current development and uncertainties

- Growing complexity and interdependence of infrastructures
- Increasing digitalization
- Growing number of extreme weather events
- Human failures leading to large-scale disruption of service

→ Higher uncertainties of stressors that could impact critical infrastructures



Infrastructure interdependencies: Illustration based on the scenario of a flooding event and subsequent response.

Peterson et al. (2006) Critical infrastructure interdependency modeling: a survey of US and international research

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Classical risk management approach

- Focused on stressors which can sufficiently be described in terms of:
 - frequency of occurrence
 - size and duration
 - impact
- Associated uncertainties are regarded as being numerically quantifiable



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Analysis of uncertainties and stressors

- But it is also needed to deal with surprises, which are difficult to describe in terms of probabilities
- Difficulties in predicting a stressor or its impact occur in different forms:
 - Unknown (or changing) probability of occurrence
 - Unknown nature/type of the stress
 - Unknown probability of extent and duration
 - Unknown impact on the system
 - Unknown system state or interdependence with other systems

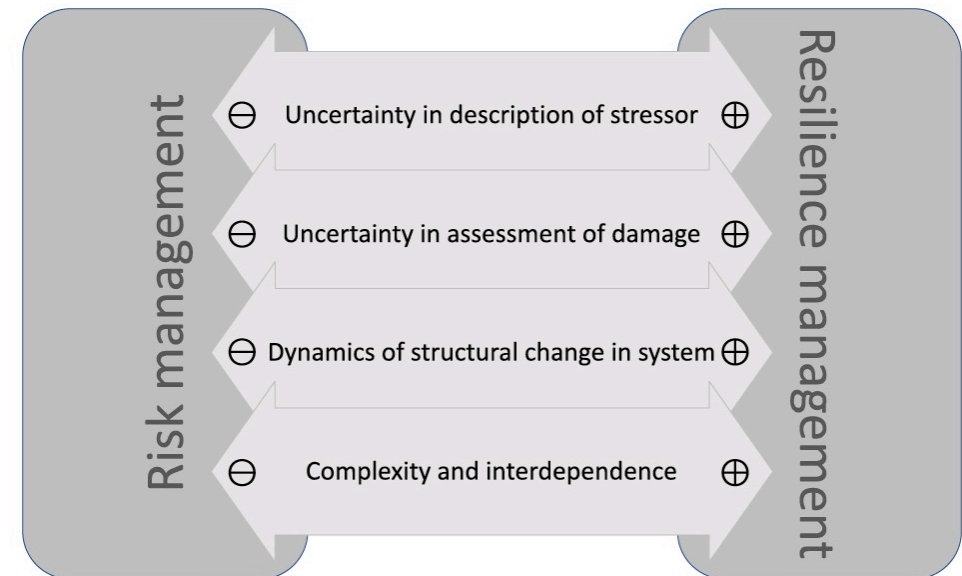
→ “unknown unknowns”, “black swans”, “dragon kings”, ...



How to prepare the system for such events?

Resilience management

- Focus of **risk analysis** and management lies on **stressors which can sufficiently be described** in terms of frequency of occurrence, size and duration and impact on the system
- Focus of **resilience** approach lies on the affected system, its capability to **preserve system services** and on complex, interacting or interdependent systems

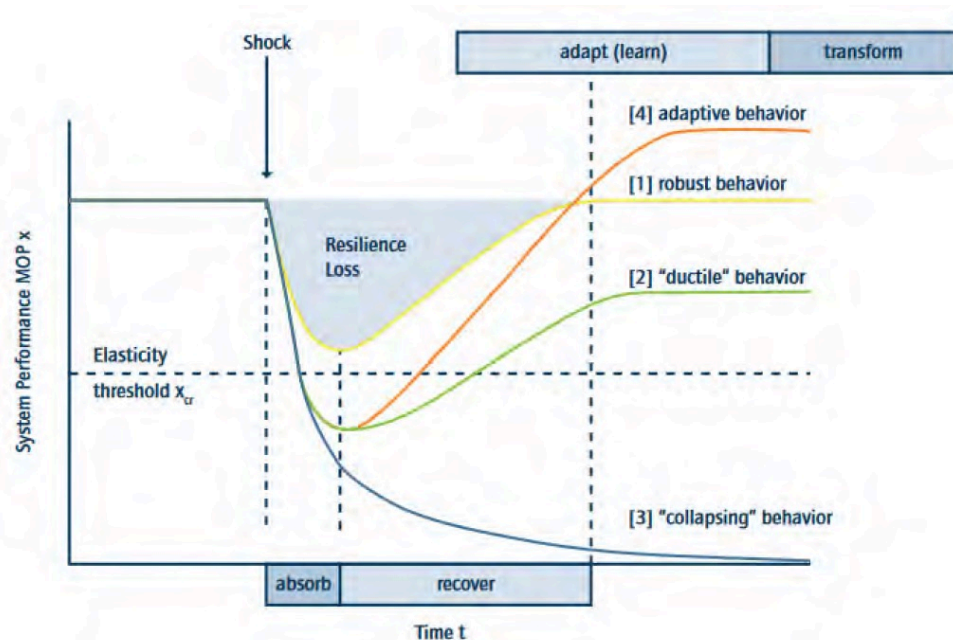


Resilience

Many roots, many meanings:

- **Material science:** property of materials to withstand severe conditions (Tredgold 1818, Mallet 1856)
- **Psychology:** ability of people and organizations to cope with traumatic experiences (Werner et al. 1971)
- **System ecology:** ability of ecosystems to maintain their function under stress (Holling 1973)
- **Social-ecological systems:** ability of managed ecosystems to maintain their services (Walker et al. 2004)
- **Engineering:** ability of engineered systems to sustain required operations under expected and unexpected conditions (Hollnagel 2006)

Illustration of patterns of resilience



- Absorbing a shock with decreasing performance, without collapsing
- Recovering from a shock
- Adapting through self-organization and learning
- Bouncing back or transforming into a different state by altering structures or functions and feedback loops

Based on:

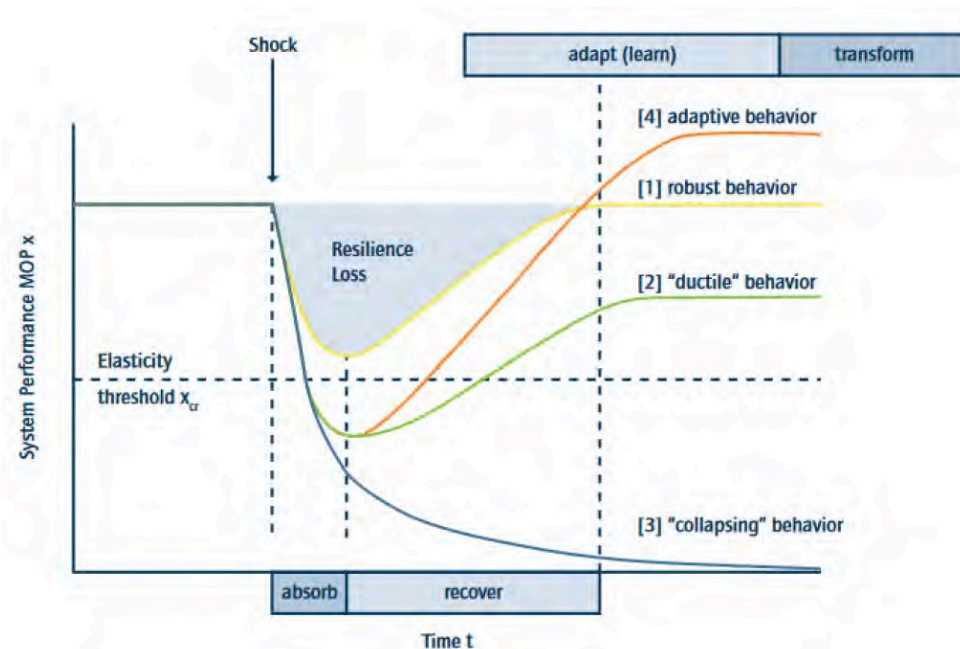
- Kröger, W. (2017). Securing the Operation of Socially Critical Systems from an Engineering Perspective: New Challenges, Enhanced Tools and Novel Concepts. *European Journal for Security Research*, 2(1), 39–55.
 - Nan, C., & Sansavini, G. (2017). A quantitative method for assessing resilience of interdependent infrastructures. *Reliability Engineering and System Safety*, 157, 35–53.
- (MOP: Measure of performance)

Questions regarding this interpretation of resilience

What is the system performance?
Quantitative vs qualitative

Is minimizing the „triangle“ the best approach?

Can we understand the dynamics of resilience?
(evolution of systems)



Can we assess a system's resilience *ex ante*?

What is the resilience of interdependent systems of systems?

How do we identify the main design elements of resilience?

Whose resilience anyway?

Resilience for socio-technical systems

“Resilience describes a (socio-technical) system’s ability to maintain its services under stress and in turbulent conditions”

Gleich et al. (2010)

Turbulence: dynamic changes in system structure and environment, irregular conditions, limited predictability, and surprises acting on the system

Socio-technical system services

- Defined by:
 - Quantitative component: “What?”
 - Qualitative component: “How?”
- Provision of electricity as example:

Quantitative Component

Delivery of power

Qualitative Component

Direct Technical Parameters

Power quality:

Voltage level (e.g. 400 V +/-10%)

Frequency (e.g. 50 +/- 0.2 Hz)

Reliability indices:

SAIDI (System Average
Interruption Duration Index)

...

Indirect Parameters

Environmental impacts

CO2 Emissions

Land / Resources use

Waste production

Economic impacts

Costs/Market price
effects

Competitiveness

Public acceptance

Customer privacy

Technology acceptance

Based on: Gößling-Reisemann et al. (2013). Climate change and structural vulnerability of a metropolitan energy system: The case of Bremen-Oldenburg in Northwest Germany.

Resilience in preparation for the unexpected

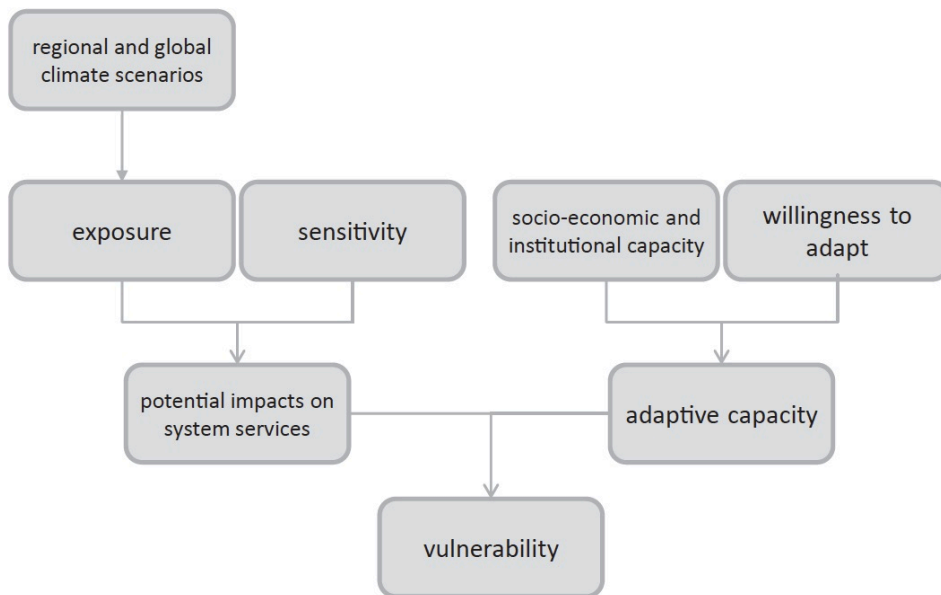
- **Resilient systems** should be **prepared** for ‘**complete surprises**’
- It changes the focus to ‘**precaution-oriented design**’
- Three different sources of information to gain insights:
 - **Event-based vulnerability assessment**
 - **Structural vulnerability assessment**
 - ‘**Learning from nature**’: Design principles of resilient energy systems derived from nature

Vulnerability as Analytical Tool

“The degree to which a system is likely to experience harm due to exposure to a hazard, either an exogenous perturbation or an endogenous stress or stressor”

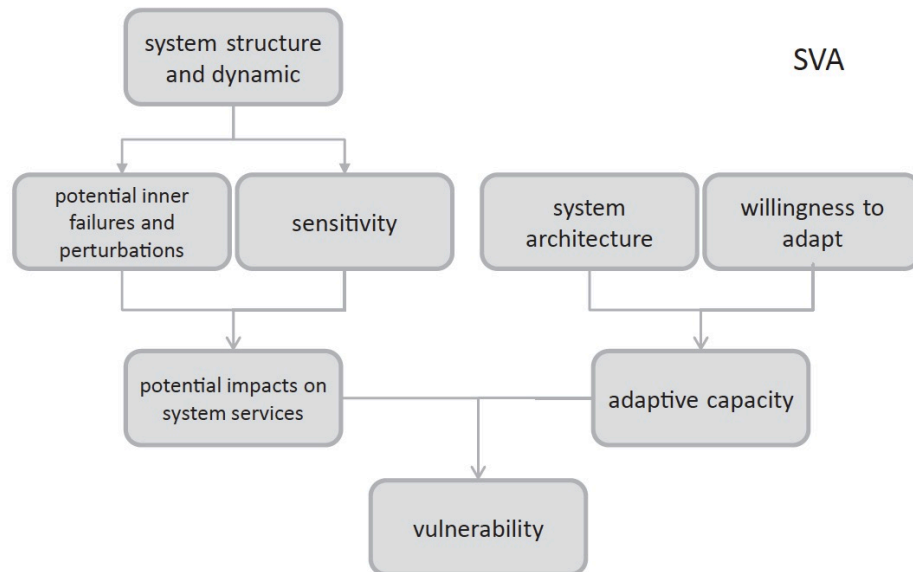
Turner et al. (2003)

Event-based vulnerability assessment (EVA)



- Steps:
 - Identification of possible perturbations
 - Analysis of exposure and sensitivity
 - Identification of potential impacts on system services
 - Analysis of adaptive capacity
 - The result indicates the vulnerability
- Design options can be developed to reduce this identified vulnerability

Structural vulnerability assessment (SVA)



- It goes beyond learning from experience with stressors to learning on the basis of structural analysis of affected systems
- Uses methods of engineering science:
 - Failure mode and effective analysis (FMEA), fault tree analysis, stress tests, among others
- It focusses on the system to discover where its weak points lie
 - At which points will the system surrender?
 - Which components or relations could fail if the system is under stress?
- From results, further precaution-orientated design options can be developed, which could minimize or compensate for these weak points

Resilience as a guiding principle

- We use resilience as a guiding concept for system design
 - i.e. for deriving system structure, components, couplings, etc.
 - In system analysis the focus lies on ‘progress towards the target’
- Benefit of using design guideline: reduce demand on knowledge and certainty
 - Resilient system should be (if designed adequately) less susceptible to unknown stressors / surprises
 - Then you need to know less about external stressors and disturbances to build a reliable system

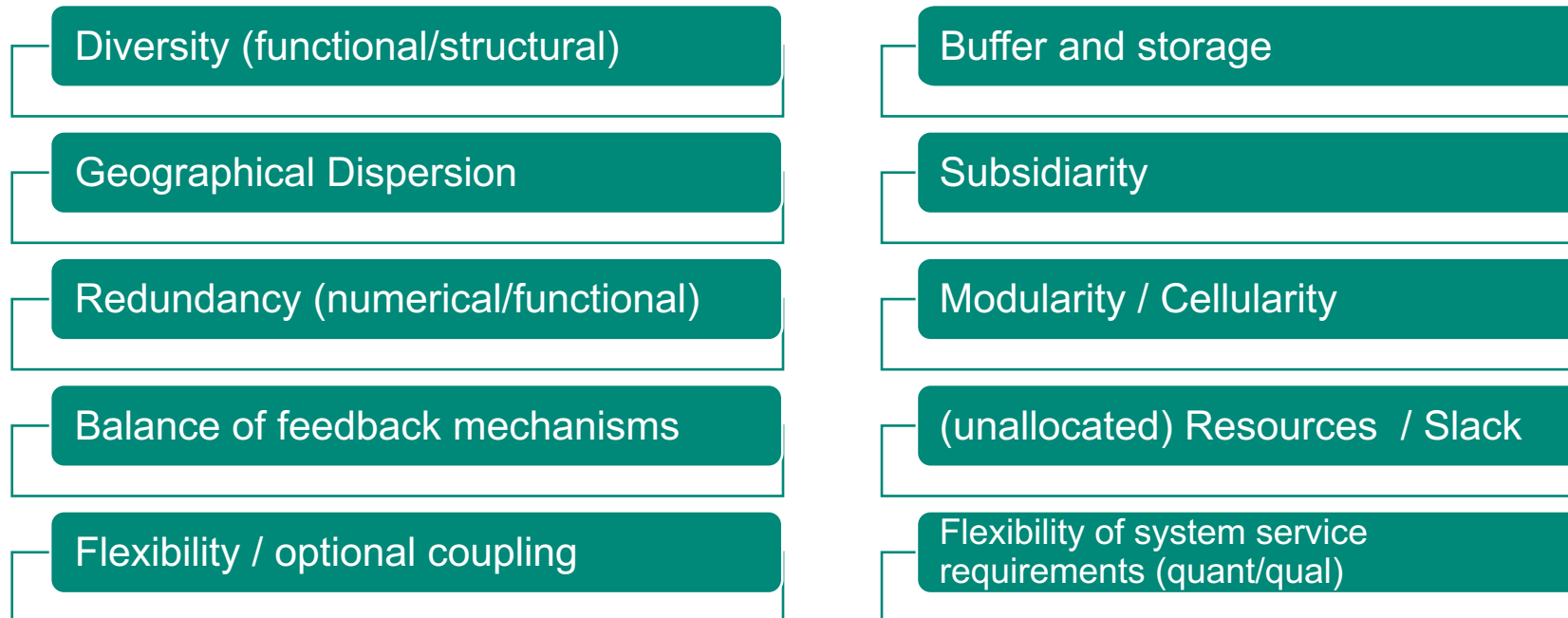
Desired capabilities of resilient systems

- Resilience means:
 - Being prepared for expected and unexpected stressors
 - Being prepared for slowly and fast developing stressors
- Stressors are characterized by the state of knowledge about their nature and dynamics

Stressor	Known / expected	Unknown / unexpected
Gradual / creeping	Adaptive Capacity	Innovation capacity
Abrupt / sudden	Robustness	Improvisation capacity

Design elements for resilient systems:

‘Learning from nature’



Based on:

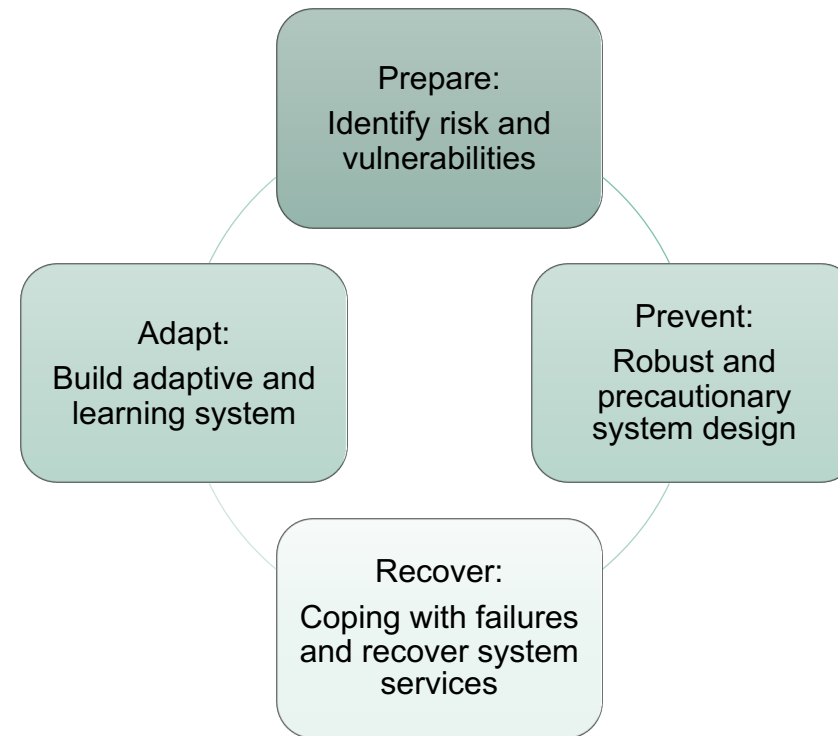
Goessling-Reisemann, S., & Thier, P. (2019). On the difference between risk management and resilience management for critical infrastructures. Brand et al. (2017), Auf Dem Weg Zu Resilienten Energiesystemen! - Schlussbericht Des Vom BMBF Geförderten Projektes RESYSTRA.

Critical issues in design for resilience

- Necessary amount + combination of components is unclear
- Additional costs have to be justified (scientifically + economically)
 - How to justify costs to protect against the 'unprecedented'?
- Trade-offs must be managed, e.g.:
 - Redundancy reduces economic + energetic efficiency
 - Diversity reduces economies-of-scale effects
 - ...



Process of implementing resilience



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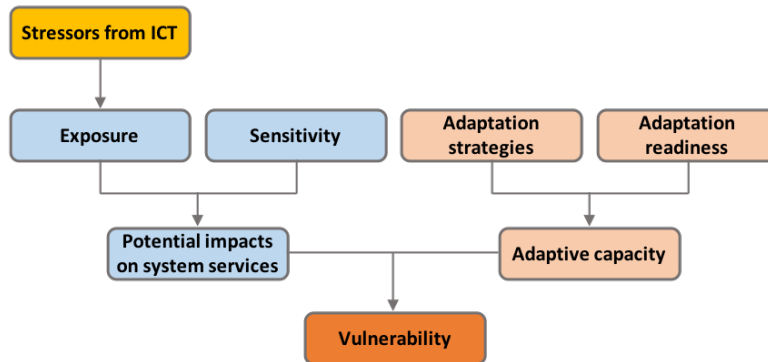
Project Objectives

- General:
 - Investigating opportunities and risks of an increasing interconnection of ICT and power systems
- Specifics:
 - Identify the properties, structures and elements critical to their vulnerability and resilience
 - Develop innovative resilience design criteria to ensure the system services are maintained, even under stress

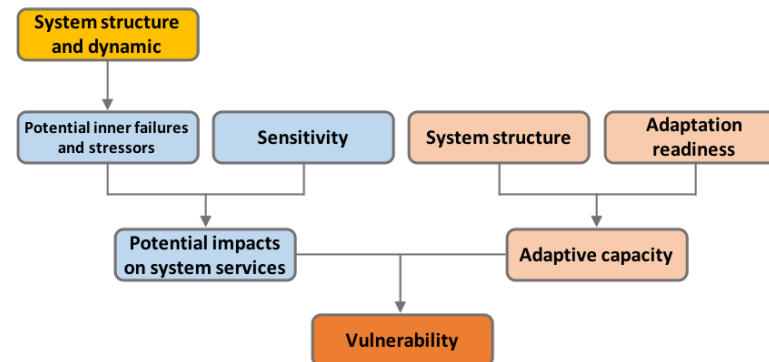


Vulnerability Assessment Methodology

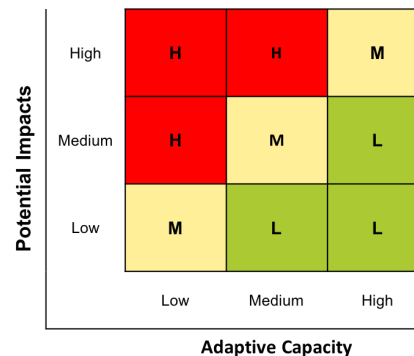
Event-based vulnerability assessment



Structural vulnerability assessment



Vulnerability Assessment Matrix



Quantitative Criteria

Delivery of power

Qualitative Criteria

Direct Technical Parameters

- Power quality
- Reliability indices

Indirect Parameters

- Environmental impacts
- Economic impacts
- Public acceptance

Information assets

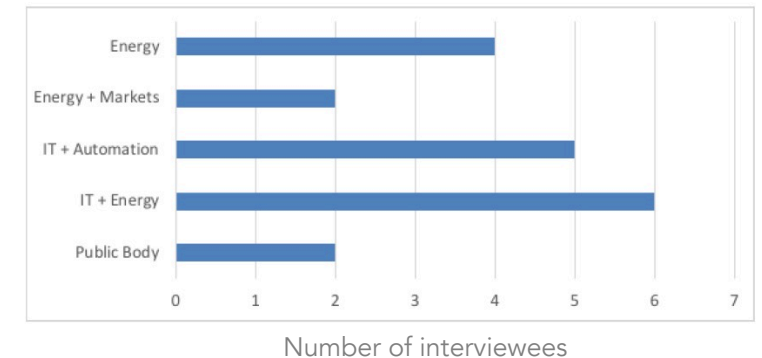
Data in transit or at rest (e.g. network state estimation, control commands, customer ID and location data, configuration data, firmware, software and drivers, time settings, etc..)

Security requirements

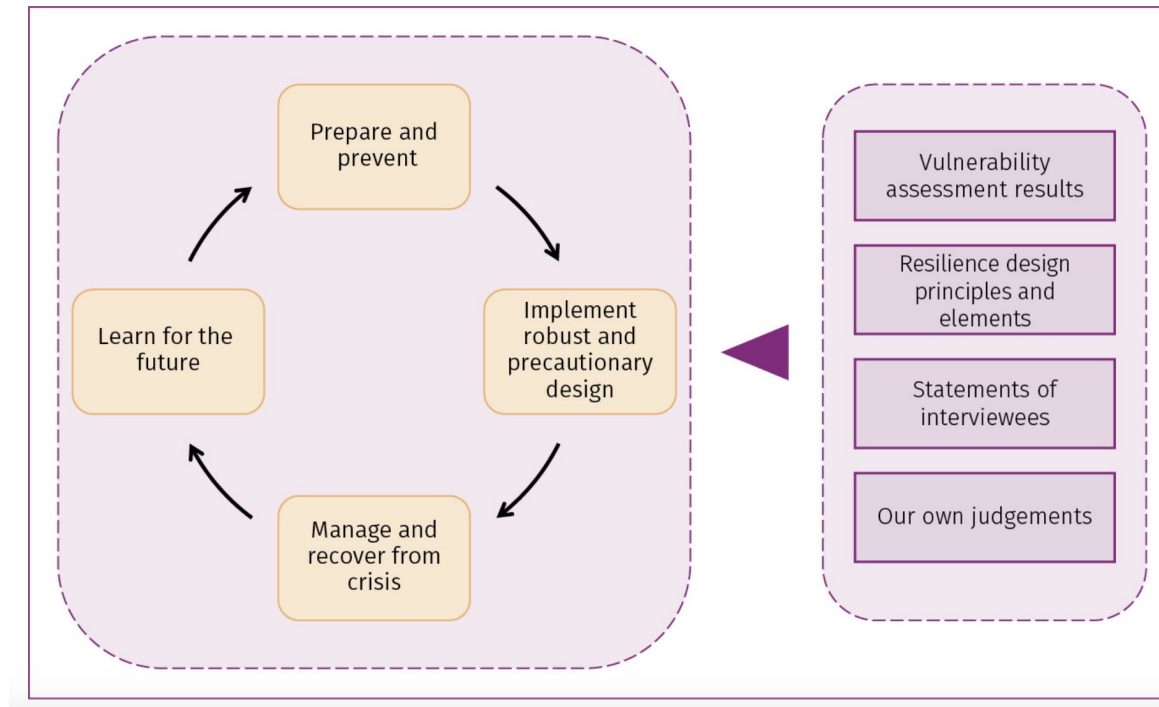
- Confidentiality
- Integrity
- Availability
- Non-repudiation

Expert interviews

- List of questions:
 - Exploring the cyber-vulnerabilities of current and envisioned future power systems
 - Investigating about potential impacts on the system service
 - Identifying adaptive capacities to prevent and cope with them
- 19 Interviews (Oct 2016 - Mar 2017)
- Statements were evaluated by means of a comprehensive qualitative content analysis

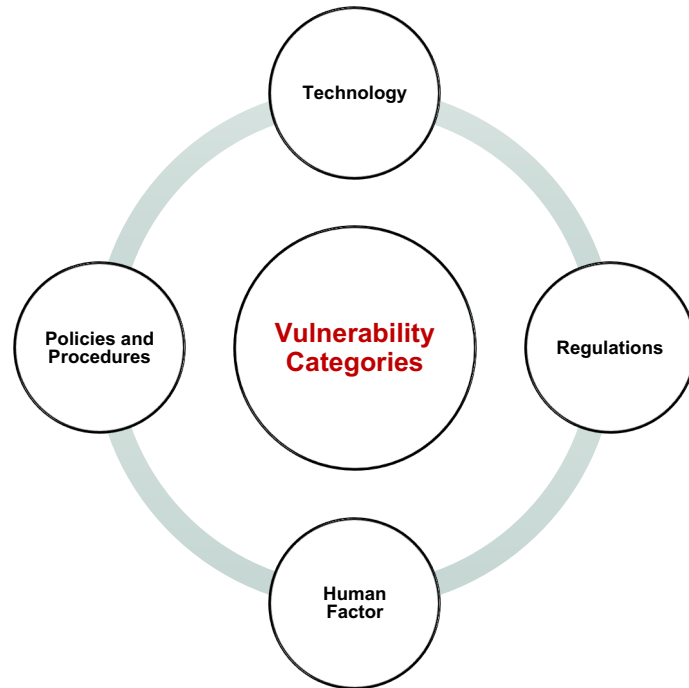


Resilience management approach



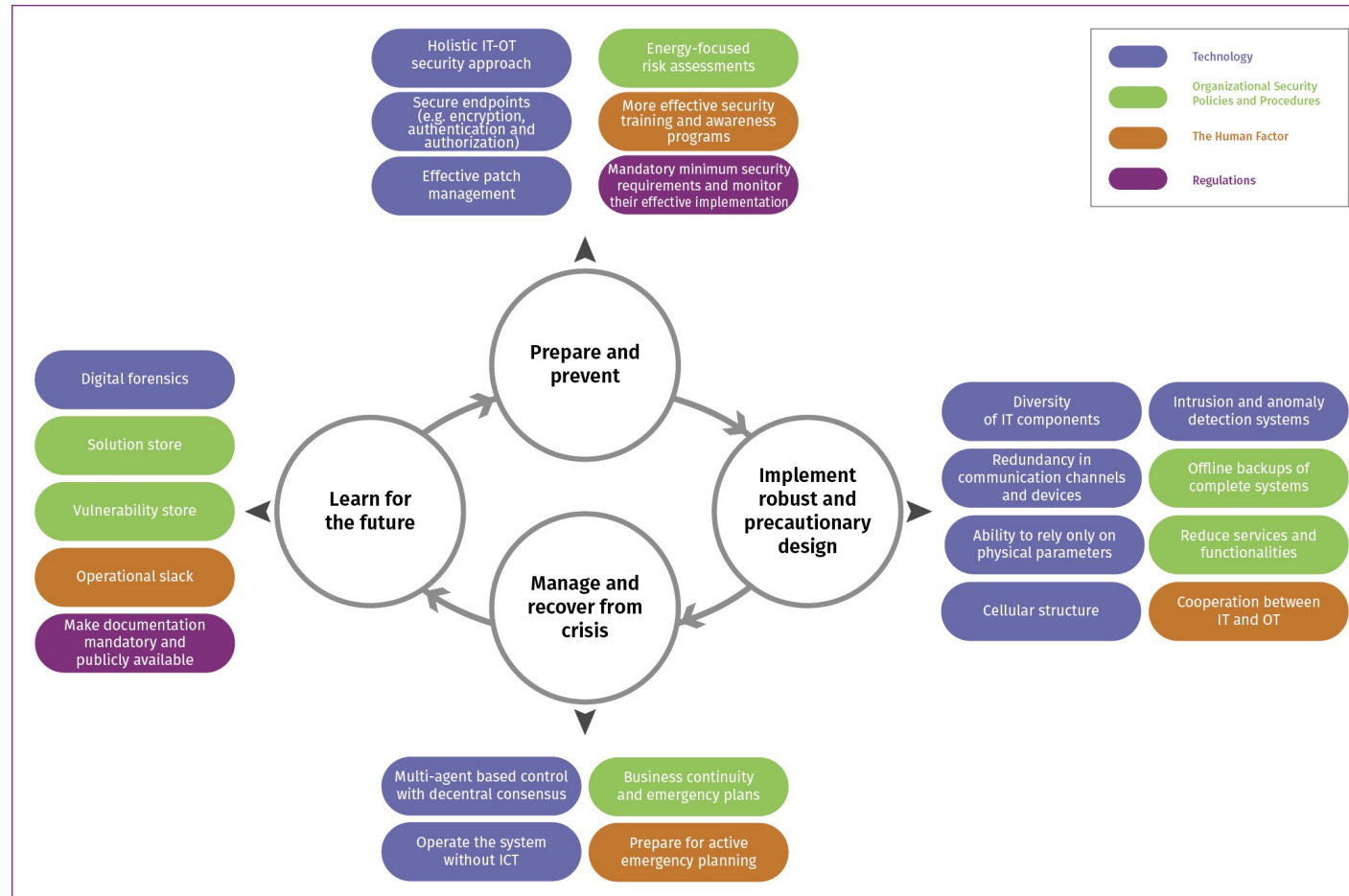
Tapia et al. (2020). Building resilient cyber-physical power systems.

Vulnerability Assessment Results



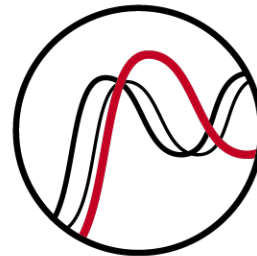
Category	Subcategory	Potential Impacts	Adaptive Capacity	Vulnerability
Technology	Insecure endpoints	M-H	M	H
	Insecure communications	M-H	M	H
Policies & Procedures	Improper patch management	M-H	M	H
	Lack of interdisciplinary IT-OT knowledge	M-H	M	H
Human Factor	Lack of security awareness in organizations	M-H	M	H
	Lack of security awareness among consumers	M-H	L	H
Regulations	Lack of effective implementation of standards and regulations	M-H	M	H
	Lack of coordinated effort to improve security	M-H	M	H

Resilience management strategy



Tapia et al. (2020). Building resilient cyber-physical power systems.

Thank you for your attention!



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